### The Generation Z Employee and Customer: What is Important to Them?

April 16, 2024

#### VIRGINIA BANKERS ASSOCIATION



Virginia Heyburn Director of Industry Insights & Research **Engage fi** 

### Agenda



- What makes Generation Z a transformative generation?
- How can banks appeal to Generation Z as an employer?
- How can banks appeal to Generation Z as a customer?
- What is the role of technology in connecting with Generation Z?

## Did You See This Coming?

Instagram has 2 billion active users

Influencer Marketing Economy Hits \$22 billion

ChatGPT has 200 million users

\$60 Trillion in Wealth Set to Transfer

150 Million Consumers Use Fintech Banks

### Generation Z By the Numbers



70 million people born '97-'12

40% of US

consumers

8 second attention span

51% anxiety depression rate

25% of US workforce 2 of 5 have two or more jobs

Generation Z spends 8+ hours a day on screens

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### The GenZ Wave is Here

Financially Concerned

Money-Savvy

Self-Reliant

Entrepreneurial

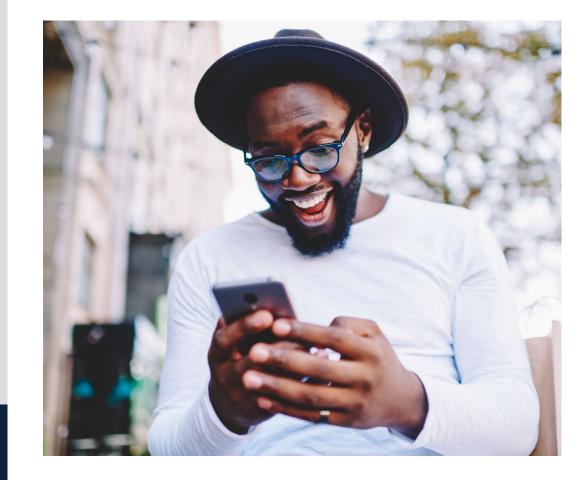




Generation Z brings to the office a different set of values, behaviors, and expectations than prior generations.

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# Generation Z is Changing the Workforce



- Expects change
- Has strong self-agency
- Wants to make a difference
- Values teamwork/posse
- Want consensus leadership
- Cares about work-life balance
- Doesn't give loyalty easily
- Values authenticity and trust

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# Trend of the Year: #loudbudgeting



#### For 2024, the quiet luxury trend is out and 'loud budgeting' is in — here's how to make the most of it

PUBLISHED FRI, JAN 19 2024-8:40 AM EST UPDATED 39 MIN AGO





"Loud budgeting is almost more chic, more stylish, more of a flex."

### Serving GenZ Will Require New Strategies



#### What They Want

- Turn off/on payments cards
- Modern online account opening
- Online loan origination
- Faster/Real-Time payments
- Pay for value, not function

#### **What They Need**

- Financial mastery
- Integrated investing
- Safe way to invest in crypto
- Reduced financial anxiety
- Engagement with aligned brand



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### Building Lasting Relationships with GenZ



10	Mastery of the digital experience	Build trust into digital	Leverage data to understand			
	means owning the experience –	experience – live chat, financial	customers – Open Banking for			
	internal and external	wellness & advice	Intelligent Engagement			
ige fi	Meet GenZ where they spend	'Rebundle' financial services –	Ensure GenZers are part of your			
	time so they can engage with	investing, student Ioan paydowns,	management team - and			
	your brand – video video video	credit monitoring, payments	vendor team, too			
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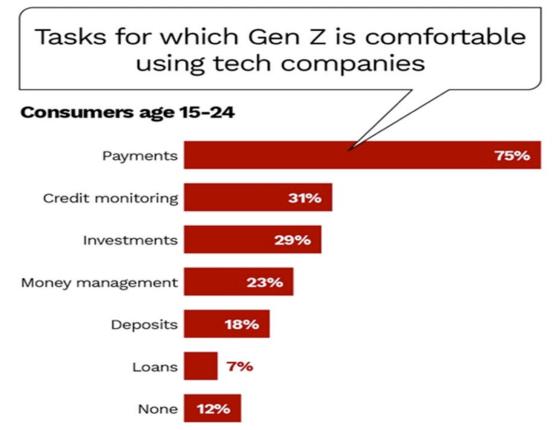
# Competition with Fintechs is Brutal



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- Only one third of GenZ believes their Fl is meeting their needs.
- 54% of GenZ thinks banks and credit unions don't care about their needs.
- Less than half of GenZ used same FI as parents in 2022.
- GenZ will push financial services brands to grow or fade.
- Traditional FIs cannot survive as money storage facilities.



### Gradually, Then Suddenly, Shift Happened



4,705 U.S. Banks

4,871 U.S. Credit Unions

493

**U.S. Fintechs** 



YYYYYYYYY

YYYYYYY

110 Digital "Direct" Banks

\* \* \* \* \* \* \* \* \* \* \* \* 112 \* \* \* \* \* \* \* \* \* \* U.S. BaaS \* \* \* \* \* \* \* \* \* \* \* \* Sponsor Banks

134 Bank M&A Deals

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12 Bank M **Deals Closed** 

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# Open APIs

# Internet of Things

Artificial Intelligence

#### Advanced Data Security

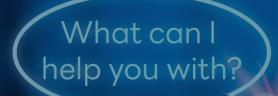


Fun

Fast

Easy

"The greatest possibility of Artificial Intelligence in Banking is to humanize banking."



1,572.94

The New Badge of Excellence in Banking: Conversational Advice

75.98

16

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### What To Do Now

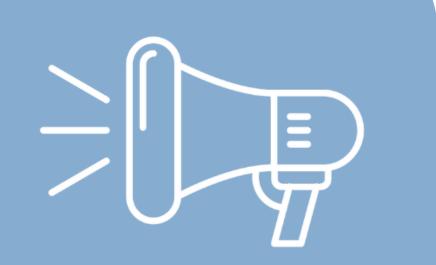


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Establish a mentorship culture

Engage workforce around causes

Consider flexible work models



Build 'service leadership' structures

Give Generation Z a voice in your decisions

### Thank You!

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