The Generation Z Employee and Customer: What is Important to Them?

April 16, 2024

VIRGINIA BANKERS ASSOCIATION



Virginia Heyburn Director of Industry Insights & Research **Engage fi**

Agenda



- What makes Generation Z a transformative generation?
- How can banks appeal to Generation Z as an employer?
- How can banks appeal to Generation Z as a customer?
- What is the role of technology in connecting with Generation Z?

Did You See This Coming?

Instagram has 2 billion active users

Influencer Marketing Economy Hits \$22 billion

ChatGPT has 200 million users

\$60 Trillion in Wealth Set to Transfer

150 Million Consumers Use Fintech Banks

Generation Z By the Numbers



70 million people born '97-'12

40% of US

consumers

8 second attention span

51% anxiety depression rate

25% of US workforce 2 of 5 have two or more jobs

Generation Z spends 8+ hours a day on screens

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The GenZ Wave is Here

Financially Concerned

Money-Savvy

Self-Reliant

Entrepreneurial

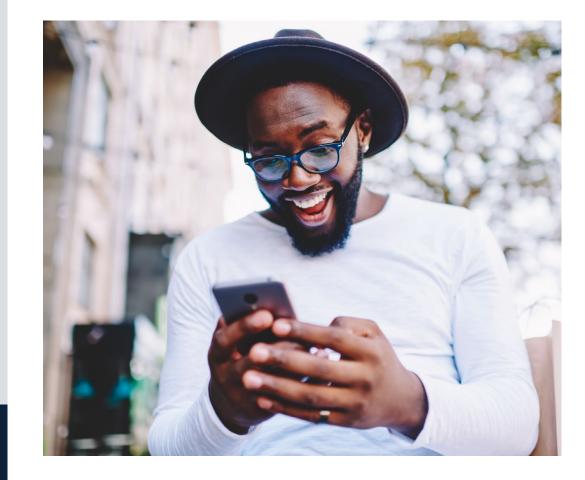




Generation Z brings to the office a different set of values, behaviors, and expectations than prior generations.

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Generation Z is Changing the Workforce



- Expects change
- Has strong self-agency
- Wants to make a difference
- Values teamwork/posse
- Want consensus leadership
- Cares about work-life balance
- Doesn't give loyalty easily
- Values authenticity and trust

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Trend of the Year: #loudbudgeting



For 2024, the quiet luxury trend is out and 'loud budgeting' is in — here's how to make the most of it

PUBLISHED FRI, JAN 19 2024-8:40 AM EST UPDATED 39 MIN AGO





"Loud budgeting is almost more chic, more stylish, more of a flex."

Serving GenZ Will Require New Strategies



What They Want

- Turn off/on payments cards
- Modern online account opening
- Online loan origination
- Faster/Real-Time payments
- Pay for value, not function

What They Need

- Financial mastery
- Integrated investing
- Safe way to invest in crypto
- Reduced financial anxiety
- Engagement with aligned brand



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Building Lasting Relationships with GenZ



10	Mastery of the digital experience	Build trust into digital	Leverage data to understand			
	means owning the experience –	experience – live chat, financial	customers – Open Banking for			
	internal and external	wellness & advice	Intelligent Engagement			
ige fi	Meet GenZ where they spend	'Rebundle' financial services –	Ensure GenZers are part of your			
	time so they can engage with	investing, student Ioan paydowns,	management team - and			
	your brand – video video video	credit monitoring, payments	vendor team, too			
engage						

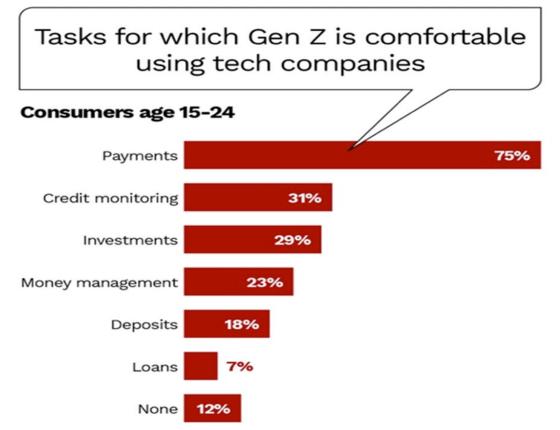
Competition with Fintechs is Brutal



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- Only one third of GenZ believes their Fl is meeting their needs.
- 54% of GenZ thinks banks and credit unions don't care about their needs.
- Less than half of GenZ used same FI as parents in 2022.
- GenZ will push financial services brands to grow or fade.
- Traditional FIs cannot survive as money storage facilities.



Gradually, Then Suddenly, Shift Happened



4,705 U.S. Banks

4,871 U.S. Credit Unions

493

U.S. Fintechs



YYYYYYYYY

YYYYYYY

110 Digital "Direct" Banks

* * * * * * * * * * * * 112 * * * * * * * * * * U.S. BaaS * * * * * * * * * * * * Sponsor Banks

134 Bank M&A Deals

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12 Bank M **Deals Closed**

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Open APIs

Internet of Things

Artificial Intelligence

Advanced Data Security

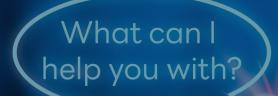


Fun

Fast

Easy

"The greatest possibility of Artificial Intelligence in Banking is to humanize banking."



1,572.94

The New Badge of Excellence in Banking: Conversational Advice

75.98

16

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What To Do Now

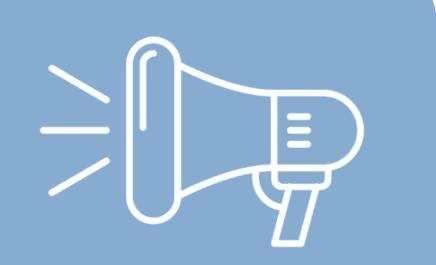


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Establish a mentorship culture

Engage workforce around causes

Consider flexible work models



Build 'service leadership' structures

Give Generation Z a voice in your decisions

Thank You!

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