# VIRGINIA BANKERS ASSOCIATION

Intern Program

## Financial Technology & Innovation

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Chesapeake Bank

## **Legal-ish Disclaimer**



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Professional driver on a closed course, do not attempt at home.

No animals were harmed, abused, mistreated or even looked at funny during the making of this presentation.

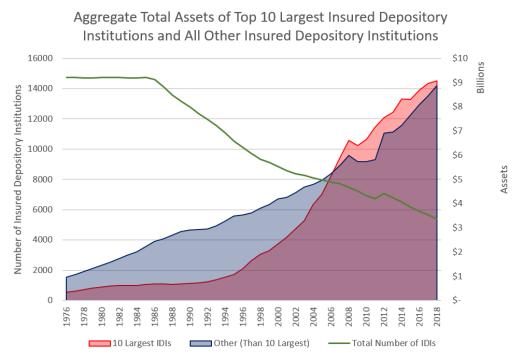
Not recommended for the microwave, dishwasher, or your oven.

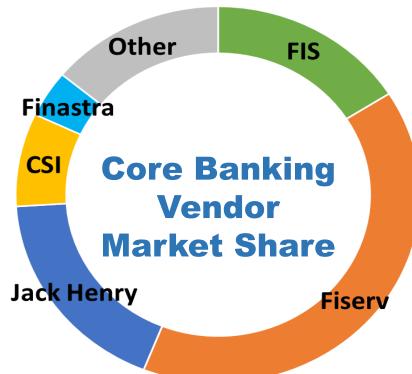
Not liable for natural disasters, acts of God, up to and including acts of Chuck Norris.

All Sales Final.

## **Current Landscape**

- Most Banks work with just 3 large providers for most of their technology
- Digital expectations are pushing Fintech Innovation
- Banks continue to consolidate
- Assets are shifting rapidly to the largest 10 banks





# **Traditional Banking Infrastructure Can Move Slowly**



Federal Reserve Bank Locations – est. 1913



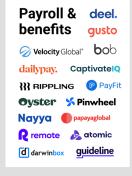
# What is Fintech – and why do we care?

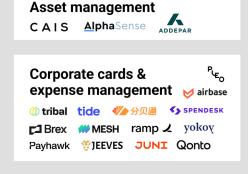
- 88% of Americans use Fintechs now for some banking related services
- The average Gen Z and Millennial couple have financial services from 30-40 providers
- Fintech is not a fad









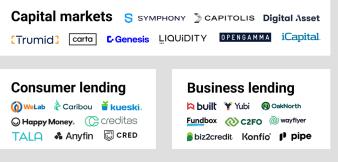




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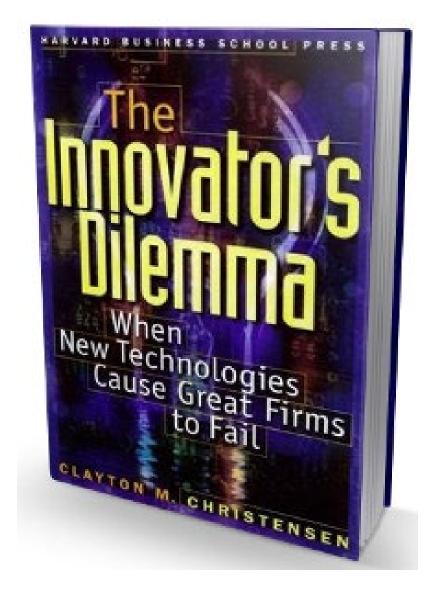






# Innovation and its relationship to Fintech





#### 1. Babylonian Map of the World (Imago Mundi)

MYear Created: c.700 to 500 BCE

Ocuntry of Origin: Sippar, souther Iraq

**Creator**: Unknown Babylonian cartographer

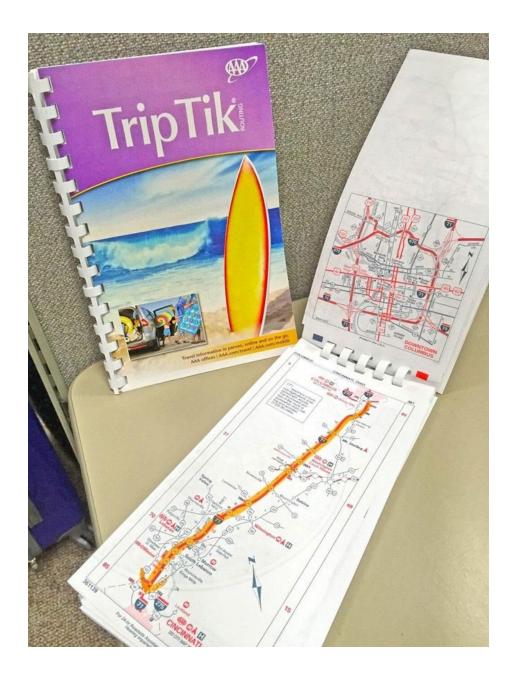
\* Materials Used: Etched clay tablet

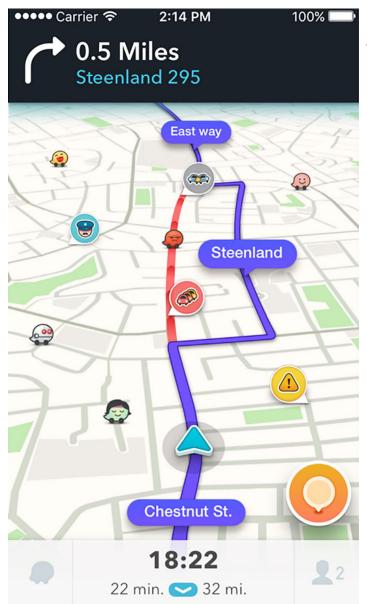
🔀 Area Depicted: Known world at the time to the Babylonians; centered on the Euphrates

River

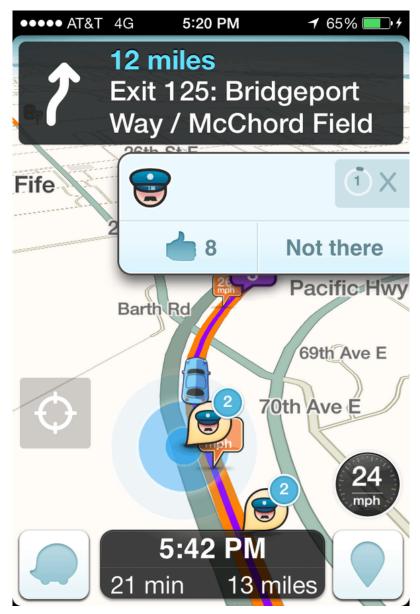










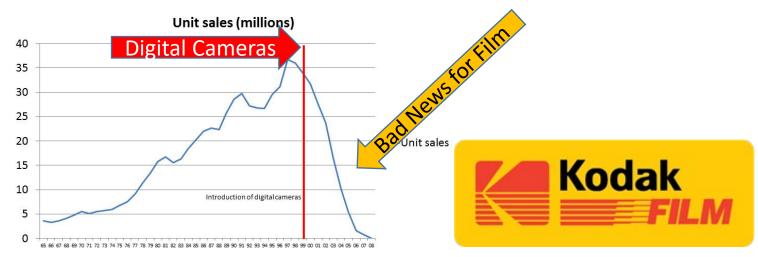




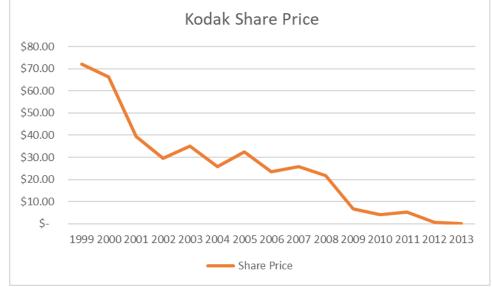
# Innovation and its relationship to Fintech



Film camera sales 1965-2008







## A long time ago.....











Iltiple payment batches with addenda - Notepad 00210000000 QANAMEFORCOMPANY yroll 80812345678 IARY JANE PAYMENT FO 20008190480 APER SUPPLIES 80812345678 PAYMENT FOR 20008190480 000100000004

MAY 30180530 1021000020000001 1000000000000001 00010000001 021000020000001

1021000020000002 H Pmt JUN 12180612 1000000000000001 00010000001

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## A lot is changing





**What are Real-time Payments** 

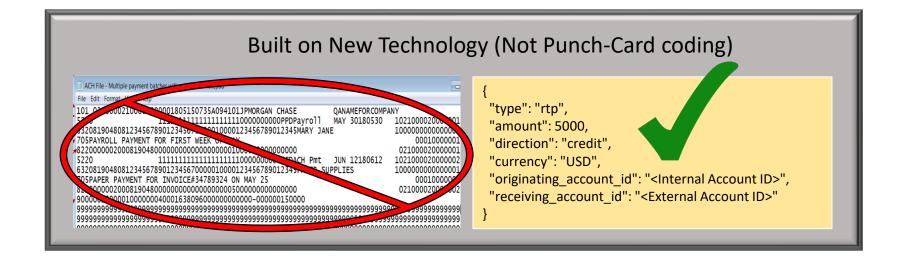




**Instant and Final** 



# Credits Only Debits



#### **Status of Real-time Payments in U.S.**



- Live as of 2018
- 300+ Banks Live for Receiving about 65% of all U.S. DDAs
- ~30 Banks live for Sending
- 6 banks support RFP
- Leverages a Shared Fed account
- Transaction Limit \$1,000,000





- Pilot Launch scheduled for July 2023
- No immediate interoperability with RTP
- Funds are stored and transferred with the bank's own Fed account
- Optional Liquidity Management System available
- Transaction Limit \$500,000

#### **Challenges:**

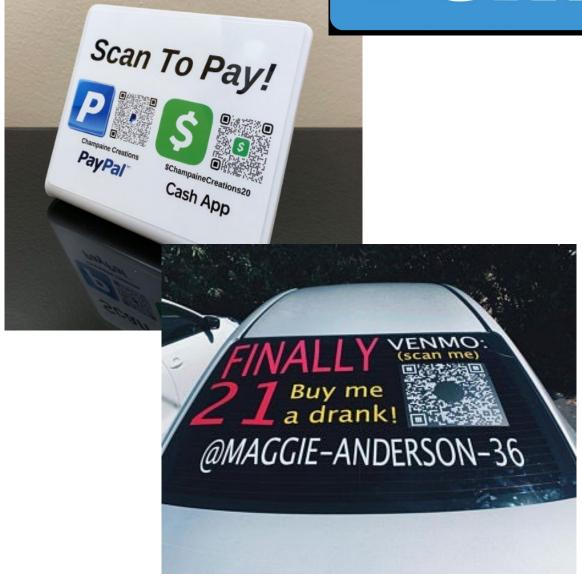
- Neither is ubiquitous in the near term
  - Slow rollouts from Fiserv/FIS and other providers
- Request for Pay Significant lift required in the industry
- Systems are not interoperable. For full access banks must receive on both networks.





# Vennu S Cash App







## **Disruptors & Challenges**

**Neo-Banks** 

chime®

Betterment

Non-Bank Banking



**Embedded Finance** 













**Big Tech** 



#### **Neo-Banks**





Varo Obtained a Full Bank Charter in 2022



Promoting Services that traditional banks already offer:

- No monthly fee
- Early ACH Credit Posting
- Debit Card Controls
- Interest Bearing



#### **Early Pay Day**

Get paid up to two days early with direct deposit\*



#### **Secure Card**

Lock your card on your phone in seconds

Non-Bank Banking

NBFCs: Nonbank Financial Companies







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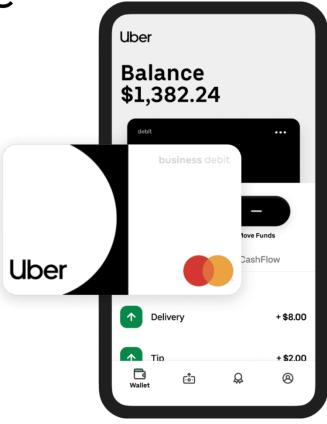


# **Embedded Finance**



















**CHOOSE KLARNA** 



## **Big Tech**







# amazonlending





**€**Card is here.



Available to qualifying applicants in the United States. Issued by Goldman States Bank USA, Salt Lake City Branch

Goldman Sachs

A different kind of card. A different kind of partner.

# 





#### Dashboard



Mobile Deposit

#### S Payments & Transfers

**Activity Center** 

Transfer Funds

Pay Chesapeake Peer

Send Money to Venmo

Send Money with Zelle®

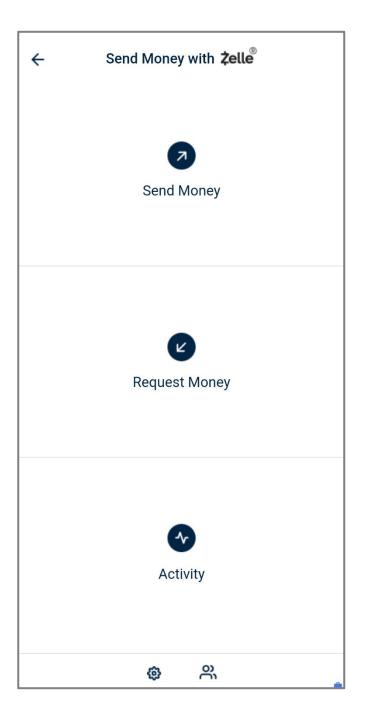
Send a Virtual Gift Card

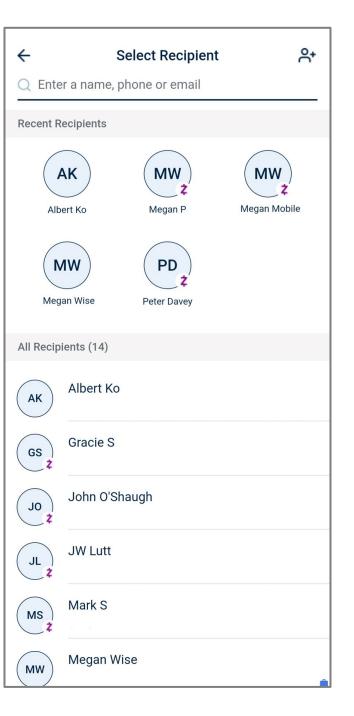
Loan Payment

Pay Bills

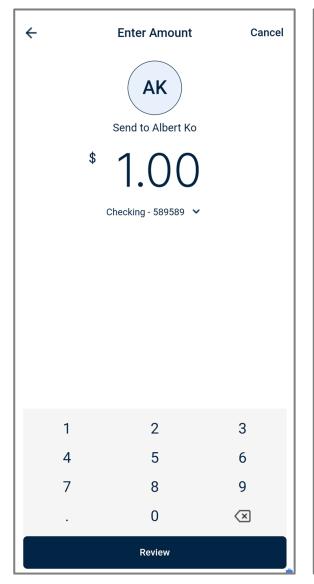
Send a Wire/ACH

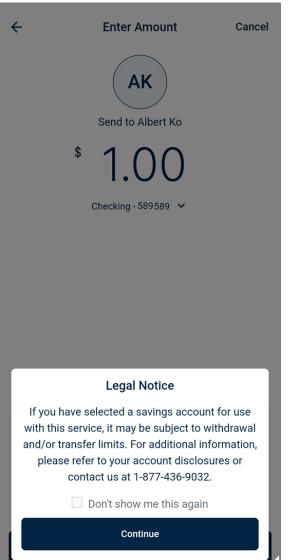
Wire/ACH Recipients

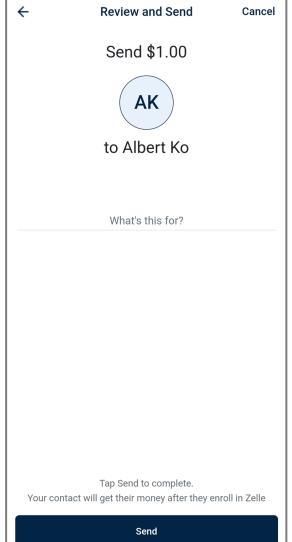


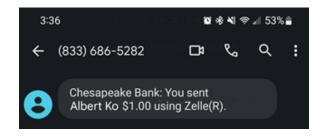














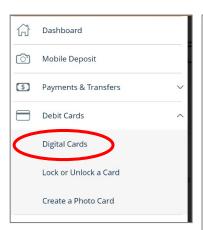
# **Digital Debit Card**

**Virtual Card Issuance** 

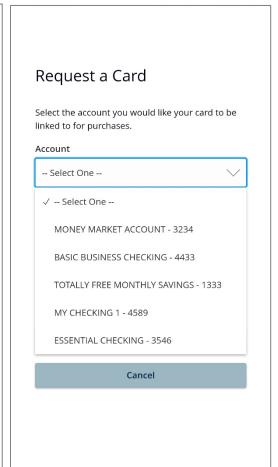


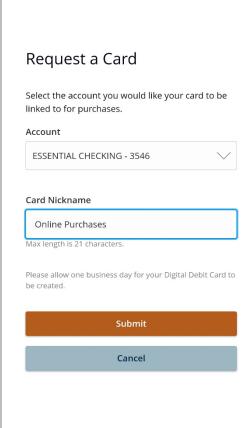
# **Digital Debit Card**

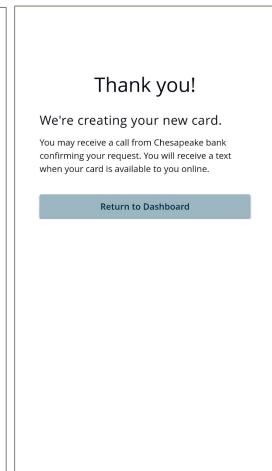
#### **Virtual Card Issuance**







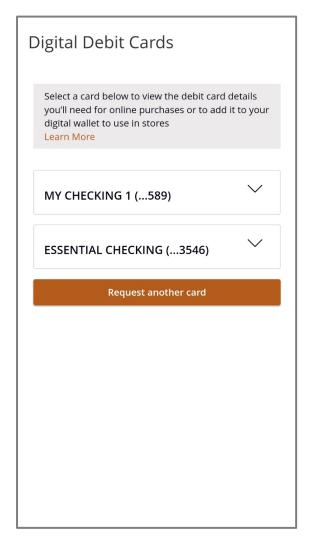


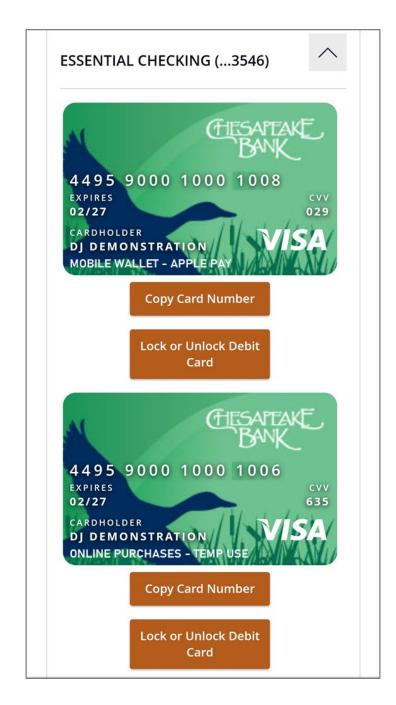


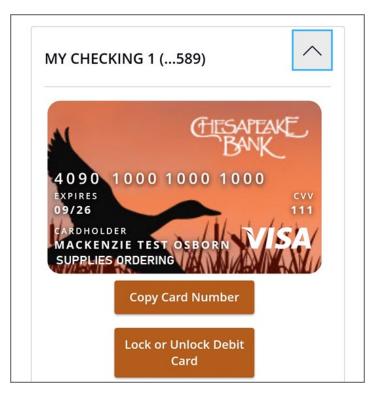


## **Digital Debit Card**

**Virtual Card Issuance** 







# Partnerships



## **Embed Fintechs in your services**



Credit Bureau Monitoring





Account Aggregation and Reporting – Especially focused on Wealth Management



## Build Connections to Desirable services within your bank

#### Heard about CHUCK?

Community Banks To Form New Payments Network To Take On Zelle Forbes

Will New P2P Startup 'Chuck' Edge Out Venmo, Square and Zelle? CHUCK Takes on Zelle With Alloy Labs, Payrailz Partnership

Community Banks Launch Chuck, Their Own Peer-to-Peer Payments Network

Competitive Strategies, Featured, Marketing, Person-to-Person Psyments, Transaction Processing



Open Loop Payments Network

Chuck, small banks' answer to Zelle, goes live

AMERICAN BANKER





#### **BUILT FOR BANKS BY BANKS.**

CHUCK is founded by the innovative banks in your community.

















# CHUCK

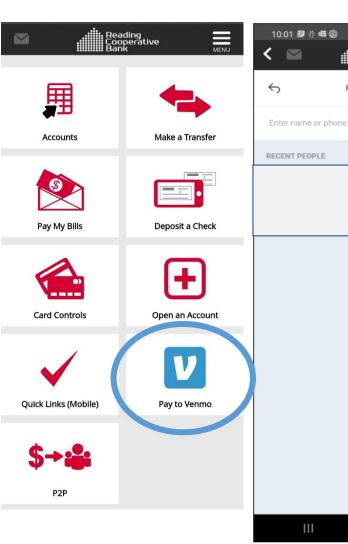
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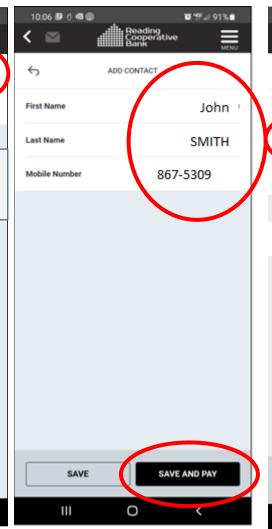
Reading Cooperative Bank

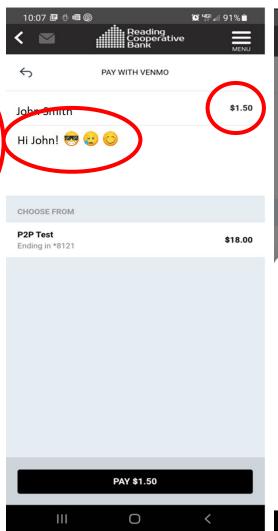
PAY WITH VENMO

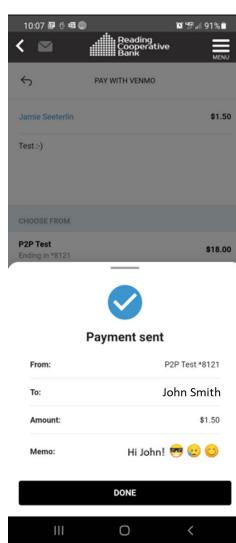
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#### **Open Loop Payments Network**









# BaaS



No, not that kind...

#### BaaS: Banking-as-a-Service







\$1.8B in Assets – Virginia Bank Just launched BaaS in 2021







\$1.3B in Assets - Over 700 Fintechs Supported



\$46B in Assets – Also a Correspondent Bank

## How do we get there?

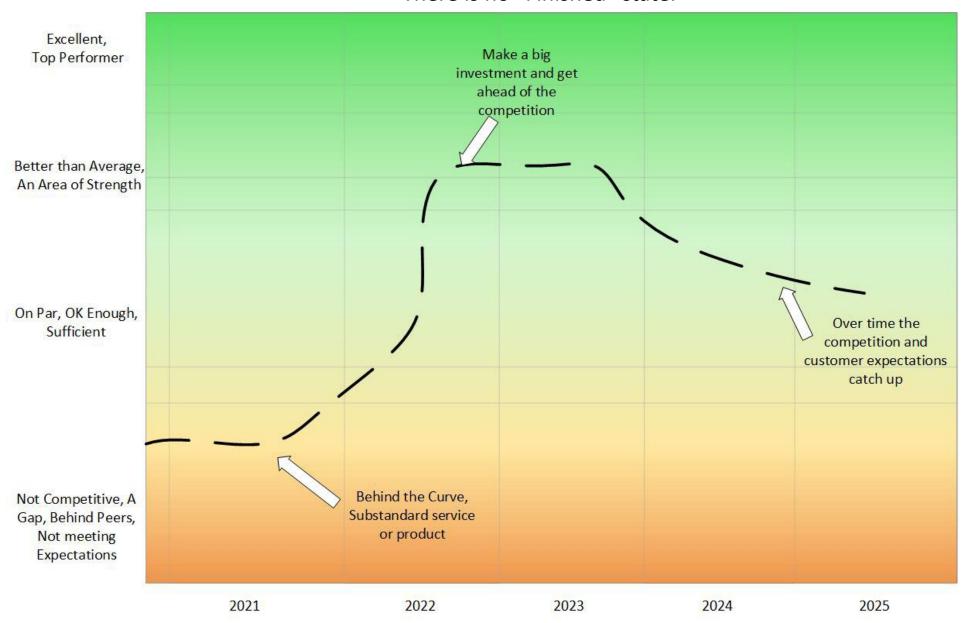


#### **DIGITAL STRATEGY WATERFALL**

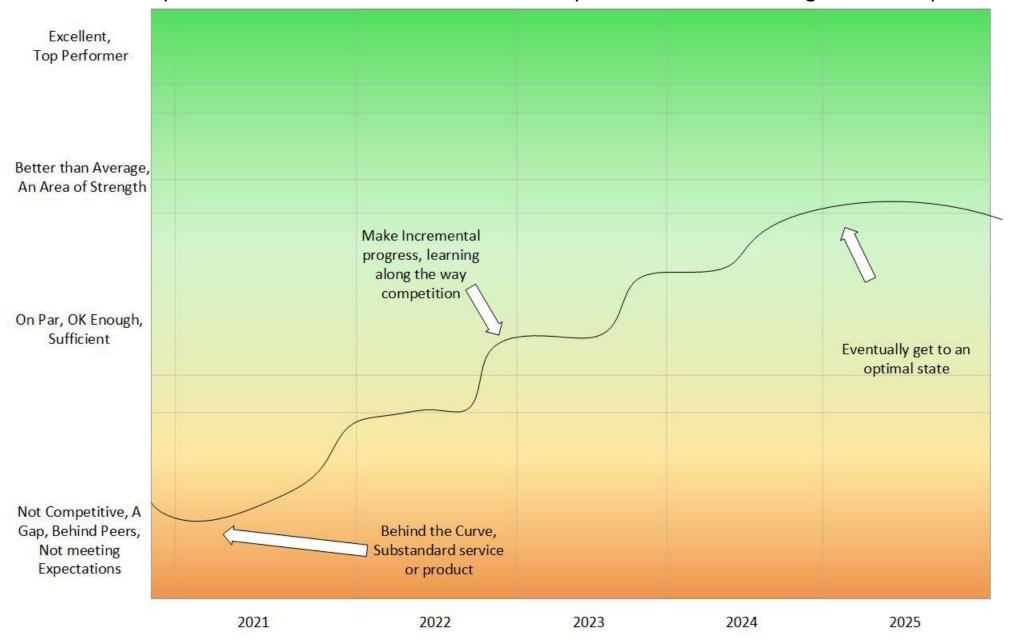


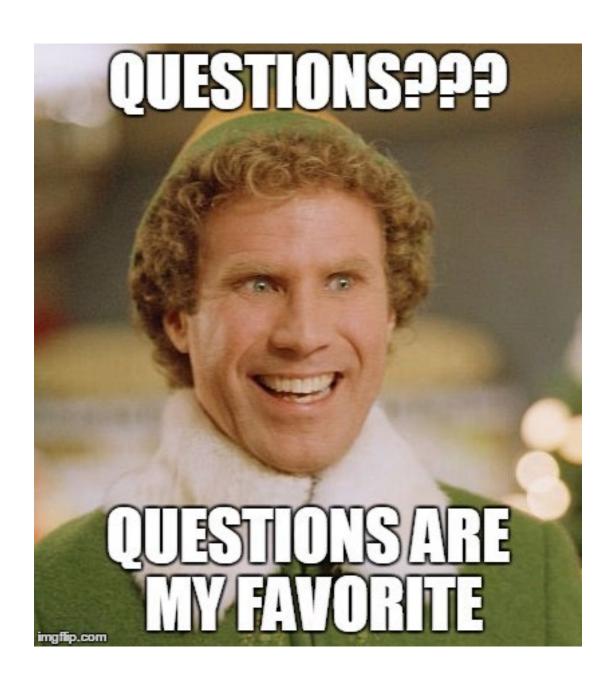
The customer experience is more like a continuum, that changes over time.

There is no "Finished" state.



#### Improvement can also be made incrementally over time with learning and development





# Connect with Me!



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